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The subject of intelligence is a complex one. Most everyone feels that he knows much about it but unfortunately it has a different meaning to most individuals. To some it is highly mysterious and a field for super spies. In practice, however, intelligence in its broad sense is the resulting product of analyzing, evaluating and collating of information gathered from all sources, most of which is obtained through normal overt channels.

The important function of the intelligence agencies of government is the piecing together of this evaluated information by experts to give a comprehensive estimate of varying situations throughout the world to the heads of governmental departments and operating and planning agencies.

The military services require complete, up-to-date and accurate intelligence properly analyzed and evaluated and made available promptly in usable form for effective planning and determination of the military policies of the U. S. which in turn support our basic national policies.

With our increased national responsibilities and the developments present and prospective, in the field of new weapons intelligence has become a matter of vital importance to the armed services and the national interest.

The State Department likewise requires accurate and comprehensive intelligence to assist the Secretary of State in determining departmental policy.

Above all the President requires collated and evaluated intelligence drawn from the intelligence agencies of the State, War and Navy Departments and from all other governmental agencies to keep him adequately informed in determining national policy with respect to our relationship with all foreign powers.

Much of the information acquired by intelligence agencies of the War and Navy Departments for planning and operational policies as well as that collected by the State Department and other agencies of Government for their own use is of equal value to the three departments primarily concerned with the national security. Efforts have been made by means of liaison to exchange between the Departments this type of information. Much more needs to be done if the information now available is put to full use.

To provide adequate intelligence, (a) to the Army, Navy and Air Forces, necessary to the exercise of command, (b) to the State Department for its operational needs, (c) to the President with a minimum of duplication and maximum of effectiveness, the following objectives are advocated:

- (a) Unification of intelligence activities of common concern

State, War and Navy Departments in order to evaluate and synthesize Departmental intelligence on the strategic and National policy level.

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- (b) Maintenance of an adequate intelligence service within the Army, Navy and Air Forces to supply intelligence necessary to the exercise of command.
- (c) Performance through joint agencies those intelligence functions common to the armed services. Much has been accomplished in this connection and more is advocated. By agreement between the Army and the Navy with the approval of the Joint Chiefs of Staff there is now being established a joint air intelligence agency to perform practically all intelligence services peculiar to the Air Forces of the Army and Navy.

The unification of intelligence activities of common concern to the State, War and Navy Departments can best be achieved through the establishment of a Central Intelligence Agency. This agency can serve the President, the Secretaries of State, War and Navy and all departments of government, primarily concerned with national defense. Should the Congress establish a permanent National Security Council as suggested by the Navy, the Central Intelligence Agency would be responsible to it otherwise it would be responsible to a National Intelligence Authority consisting of the Secretary of State, War and Navy and a representative of the Joint Chiefs of Staff.

The Central Intelligence Agency would be operated by a Director appointed by the President. He would be assisted by an intelligence board consisting of the chief of the intelligence agencies of the departments primarily concerned with national security. These would include the Chief of Naval Intelligence, the Assistant Chief of Staff, G-2, the Assistant Chief of Air Staff, Intelligence, the Chief of Intelligence, State Department, and the Director of the Federal Bureau of Investigation.

The Central Intelligence Agency under the direction of the National Security Council or National Intelligence Authority would:

- (a) accomplish the evaluation and synthesis of departmental intelligence relating to the national security and other information collected by it and the appropriate dissemination within the government of the resulting strategic and national policy intelligence.
- (b) Coordinate the activities of all intelligence agencies of the government having functions related to the national security, and recommend to the National Security Council or National Intelligence Authority the establishment of such over-all policies and objectives as will assure the most effective accomplishment of the national intelligence mission.
- (c) Perform, for the benefit of departmental intelligence agencies, such services of common concern as the National Security Council or National Intelligence Authority determines can be more efficiently accomplished by a common agency, including the direct procurement of intelligence.

- (d) Perform such other functions and duties related to intelligence as the President and the National Security Council or National Intelligence Authority may from time to time direct.

The Central Intelligence Agency should have no police or law enforcement functions.

Subject to coordination by the National Security Council or National Intelligence Authority, the existing intelligence agencies of the government shall continue to collect, evaluate, synthesize, and disseminate departmental operating intelligence, herein defined as that intelligence required by the several departments and independent agencies for the performance of their proper functions. Such departmental operating intelligence as designated by the National Security Council or National Intelligence Authority should be freely available to the Central Intelligence Agency for synthesis.

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